A GLOBAL SNAPSHOT OF BUSINESS ARCHITECTURE: TODAY AND TRENDING (AS OF 2019)

WHERE WE ARE TODAY

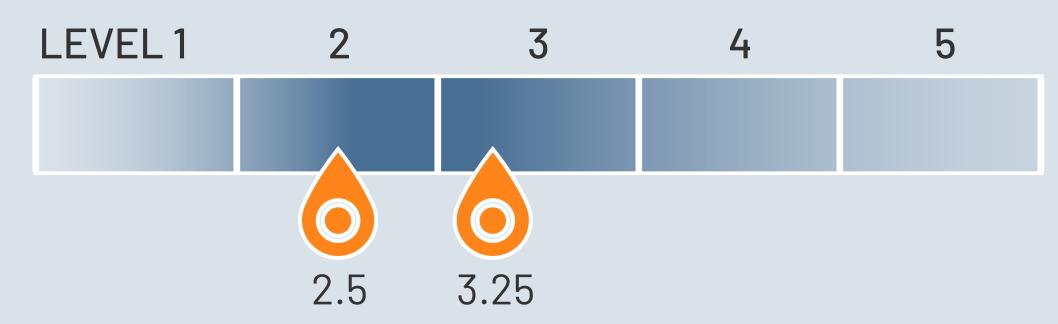


MAJOR INDUSTRY ACHIEVEMENTS*

- ✓ Body of Knowledge (BIZBOK® Guide)
- Certification
- Training Accreditation
- Reference Models
- Metamodel Standardization
- ✓ Tool Vendor Program
- Interdisciplinary Alignment
- Events and Community

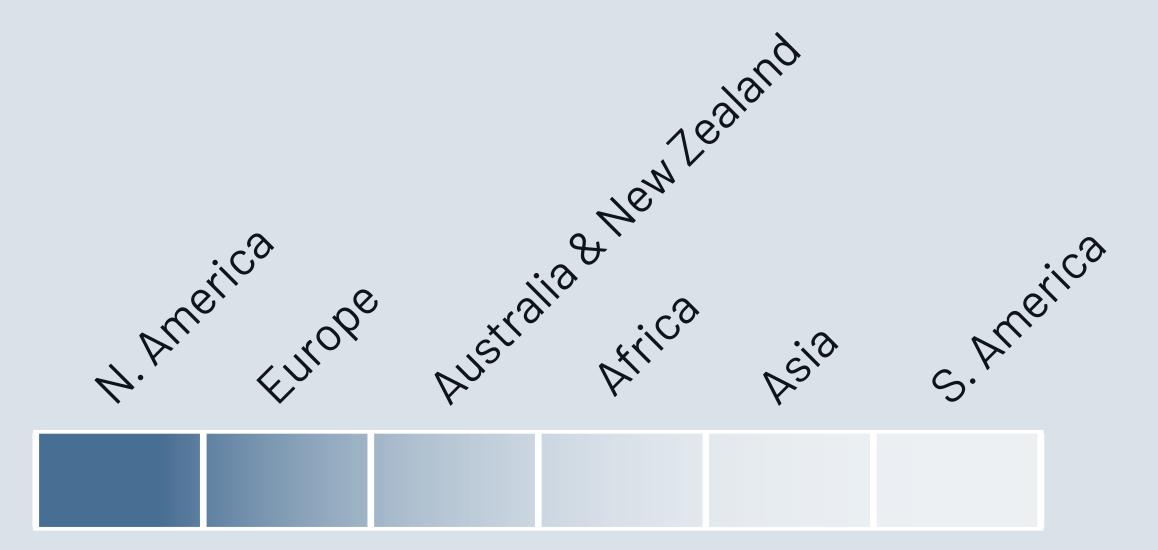


GLOBAL MATURITY LEVEL (global organizations investing in business architecture)





RELATIVE DISTRIBUTION OF PRACTITIONERS**





MOST COMMON BUSINESS ARCHITECTURE USES

- Assessing and shaping initiatives (agile & waterfall)
- Assessing impact and framing ideas and challenges
- Informing investment decision making
- Heatmapping concepts (e.g., redundancies, costs, risks, etc.)
- Translating strategies and business changes



TOP CHALLENGES FOR ORGANIZATIONS

- Business architecture socialization and understanding
- Integration with SAFe and other agile methods
- How to apply business architecture
- Integration with other teams
- Getting started
- Engaging Ways of Working

WHERE WE ARE GOING



INDUSTRY CHALLENGES TO TACKLE

- Executive, academic and HR engagement
- Success story sharing
- Formalization of the role and profession
- Continued alignment with other disciplines and frameworks



EXCITING TRENDS IN ORGANIZATIONS

- More teams reporting within the business
- More teams positioning upfront as strategy execution ——



- Cross-organization (e.g., joint venture) and ecosystem architecting
- Cross-government architecting
- Architecting for Good (A4G)



BUSINESS ARCHITECTS ROLE EVOLUTION (a.k.a. FLAVORS)

- Pure business architect role with integrations
- Design and business architecture blend
- Democratization of portions of business architect role
- Automation of portions of busines architect role

NOTES:

- * Formalized through the Business Architecture Guild.® Remaining content approximated through accumulated first-hand knowledge.
- * * Distribution is not even within geographies; data generally approximated based on Business Architecture Guild® membership.

